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Financial statements of  
The Ontario College of Family  
Physicians

March 31, 2021

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Independent Auditor's Report	1-2
Statement of financial position	3
Statement of operations	4
Statement of changes in net assets	5
Statement of cash flows	6
Notes to the financial statements	7-11

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## Independent Auditor's Report

To the Members of  
The Ontario College of Family Physicians

### Opinion

We have audited the financial statements of the Ontario College of Family Physicians (the "College"), which comprise the statement of financial position as at March 31, 2021, and the statements of operations, changes in net assets and cash flows for the year then ended, and notes to the financial statements, including a summary of significant accounting policies (collectively referred to as the "financial statements").

In our opinion, the accompanying financial statements present fairly, in all material respects, the financial position of the College as at March 31, 2021, and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

### Basis for Opinion

We conducted our audit in accordance with Canadian generally accepted auditing standards ("Canadian GAAS"). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the College in accordance with the ethical requirements that are relevant to our audit of the financial statements in Canada, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### Responsibilities of Management and Those Charged with Governance for the Financial Statements

Management is responsible for the preparation and fair presentation of the financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the College's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the College or to cease operations, or has no realistic alternative but to do so.

Those charged with governance are responsible for overseeing the College's financial reporting process.

## **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with Canadian GAAS will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with Canadian GAAS, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the College's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the College's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the College to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

*Deloitte LLP*

Chartered Professional Accountants  
Licensed Public Accountants  
June 28, 2021

# The Ontario College of Family Physicians

## Statement of financial position

As at March 31, 2021

	Notes	2021 \$	2020 \$
<b>Assets</b>			
Current assets			
Cash		3,721,612	3,393,971
Short-term investments	3	412,125	1,000,000
Accounts receivable		784,139	62,838
Prepaid expenses		53,903	123,519
Due from College of Family Physicians of Canada ("CFPC")		117,887	39,889
		<b>5,089,666</b>	4,620,217
Investments	3	1,706,522	1,050,763
Capital assets	4	322,157	372,680
		<b>7,118,345</b>	6,043,660
<b>Liabilities</b>			
Current liabilities			
Accounts payable and accrued liabilities	5	344,167	388,719
Due to Ministry of Health ("MOH")	6	372,932	305,901
Deferred revenue	7	779,565	727,747
Deferred lease inducements		40,684	40,684
		<b>1,537,348</b>	1,463,051
Deferred lease inducements		335,652	376,336
		<b>1,873,000</b>	1,839,387
Commitments	8		
<b>Net assets</b>			
Invested in capital assets		322,157	372,680
Operating		—	—
Internally restricted	11	4,923,188	3,831,593
		<b>5,245,345</b>	4,204,273
		<b>7,118,345</b>	6,043,660

The accompanying notes are an integral part of the financial statements.

On behalf of the Board



\_\_\_\_\_, Director



\_\_\_\_\_, Director

## The Ontario College of Family Physicians

### Statement of operations

Year ended March 31, 2021

	Operating	Invested in capital assets	2021 Total	Operating	Invested in capital assets	2020 Total
	\$	\$	\$	\$	\$	\$
<b>Revenue</b>						
Membership fees	3,279,732	—	3,279,732	2,753,759	—	2,753,759
CFPC - Ontario chapter Subsidy	14,736	—	14,736	14,677	—	14,677
	<b>3,294,468</b>	<b>—</b>	<b>3,294,468</b>	<b>2,768,436</b>	<b>—</b>	<b>2,768,436</b>
<b>Program revenue</b>						
Family Medicine Summit (formerly, Annual Scientific Assembly)	226,686	—	226,686	509,041	—	509,041
Mainpro	172,400	—	172,400	220,100	—	220,100
Continuing Professional Development	19,180	—	19,180	314,783	—	314,783
	<b>418,266</b>	<b>—</b>	<b>418,266</b>	<b>1,043,924</b>	<b>—</b>	<b>1,043,924</b>
<b>Project revenue</b>						
Practising Well Program (formerly, Collaborative Mentoring Networks)	959,000	—	959,000	1,463,689	—	1,463,689
Osteoporosis	30,321	—	30,321	52,904	—	52,904
Other	24,979	—	24,979	173,460	—	173,460
	<b>1,014,300</b>	<b>—</b>	<b>1,014,300</b>	<b>1,690,053</b>	<b>—</b>	<b>1,690,053</b>
Interest income	78,844	—	78,844	85,619	—	85,619
Other income	44,248	—	44,248	—	—	—
	<b>123,092</b>	<b>—</b>	<b>123,092</b>	<b>85,619</b>	<b>—</b>	<b>85,619</b>
	<b>4,850,126</b>	<b>—</b>	<b>4,850,126</b>	<b>5,588,032</b>	<b>—</b>	<b>5,588,032</b>
<b>Expenses</b>						
Salaries and benefits	1,757,859	—	1,757,859	2,088,668	—	2,088,668
Operating	611,387	—	611,387	806,863	—	806,863
Professional fees	129,737	—	129,737	135,500	—	135,500
Board of Directors and Committees	26,322	—	26,322	113,318	—	113,318
Program	214,072	—	214,072	889,661	—	889,661
Externally restricted projects						
Practising Well Program	959,000	—	959,000	1,463,689	—	1,463,689
Osteoporosis	30,321	—	30,321	52,904	—	52,904
Other	24,979	—	24,979	173,460	—	173,460
Amortization of capital assets	—	55,377	55,377	—	73,589	73,589
	<b>3,753,677</b>	<b>55,377</b>	<b>3,809,054</b>	<b>5,724,063</b>	<b>73,589</b>	<b>5,797,652</b>
<b>Excess (deficiency) excess of revenue over expenses for the year</b>	<b>1,096,449</b>	<b>(55,377)</b>	<b>1,041,072</b>	<b>(136,031)</b>	<b>(73,589)</b>	<b>(209,620)</b>

The accompanying notes are an integral part of the financial statements.

**The Ontario College of Family Physicians**  
**Statement of changes in net assets**  
Year ended March 31, 2021

	Operating \$	Invested in capital assets \$	Internally restricted \$	2021 Total \$	2020 Total \$
Notes			(Note 11)		
<b>Net assets, beginning of year</b>	—	372,680	3,831,593	4,204,273	4,413,893
Excess (deficiency) of revenue over expenses for the year	1,096,449	(55,377)	—	1,041,072	(209,620)
Inter-fund transfers	(1,096,449)	4,854	1,091,595	—	—
11					
<b>Net assets, end of year</b>	—	322,157	4,923,188	5,245,345	4,204,273

The accompanying notes are an integral part of the financial statements.

# The Ontario College of Family Physicians

## Statement of cash flows

Year ended March 31, 2021

	2021	2020
	\$	\$
<b>Operating activities</b>		
Excess (deficiency) of revenue over expenses	<b>1,041,072</b>	(209,620)
Amortization of capital assets	<b>55,377</b>	73,589
Amortization of deferred lease inducements	<b>(40,684)</b>	(40,684)
	<b>1,055,765</b>	(176,715)
Changes in non-cash operating working capital items		
Prepaid expenses	<b>69,616</b>	(10,771)
Accounts receivable	<b>(721,301)</b>	(6,841)
Due from CFPC	<b>(77,998)</b>	350,389
Accounts payable and accrued liabilities	<b>(44,552)</b>	(186,190)
Due to MOH	<b>67,031</b>	118,154
Deferred revenue	<b>51,818</b>	(819,991)
	<b>400,379</b>	(731,965)
<b>Investing activities</b>		
Acquisition of capital assets	<b>(4,854)</b>	(6,681)
Purchase of investments, net	<b>(67,884)</b>	(44,735)
	<b>(72,738)</b>	(51,416)
Net change in cash	<b>327,641</b>	(783,381)
Cash, beginning of year	<b>3,393,971</b>	4,177,352
<b>Cash, end of year</b>	<b>3,721,612</b>	3,393,971

The accompanying notes are an integral part of the financial statements.



# The Ontario College of Family Physicians

## Notes to the financial statements

March 31, 2021

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### 1. Nature of organization and basis of presentation

The Ontario College of Family Physicians (the "College") is incorporated under the laws of Ontario as a not-for-profit organization without share capital. The objectives of the College are to maintain and improve the health of the citizens of Ontario and to enhance the interests of the members of the medical and other health professions in Ontario.

### 2. Significant accounting policies

#### *Basis of accounting*

These financial statements were prepared in accordance with Canadian accounting standards for not-for-profit organizations ("ASNPOs") and include the following significant accounting policies:

#### *Revenue recognition*

The College follows the deferral method of accounting for contributions.

Restricted contributions are recognized as revenue in the period in which the related expenses are incurred. Unrestricted contributions are recognized as revenue in the period received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured.

Membership fees are billed on a fixed annual date, July 1, for all members and are recognized evenly over the 12-month period which the membership fees cover. Fees applicable to the following year are recorded as deferred revenue.

Family Medicine Summit fees and sponsorships are recognized as revenue when the event is held.

Investment income earned on restricted resources is recognized as revenue when stipulated in the funding agreement. Other investment income is recognized as revenue when earned. Investment income is recorded on an accrual basis and includes interest income and dividends.

#### *Invested in capital assets fund*

The invested in capital assets fund reports the assets, liabilities, revenues and expenses related to the College's capital assets.

#### *Internally restricted fund*

The Internally restricted fund reports resources that have been restricted by the Board of Directors for a specific purpose (Note 11). The Internally restricted fund is comprised of:

Emergency reserve fund: this fund allows the College to meet payroll, remittances, rent and other mandatory obligations for a defined period of time in the event of a significant prolonged or permanent disruption to revenue.

Opportunities reserve fund: this fund is for strategic investments in the interest of the long-term growth and viability of the College. Opportunities should connect directly to the Strategic Plan priorities to meet member needs and deliver against the College's mission, vision and values.

Operational reserve fund: this fund is used to absorb any unplanned annual deficits of the College due to unexpected increased costs or decreased revenues during the course of regular operations.

# The Ontario College of Family Physicians

## Notes to the financial statements

March 31, 2021

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### 2. Significant accounting policies (continued)

#### *Capital assets*

Capital assets are stated at cost less the estimated salvage value and accumulated amortization. Amortization is recorded over the estimated useful lives of the assets as follows:

Leasehold improvements	16 years
Furniture and fixtures	16 years
Computer hardware	5 years
Computer software	3 years

#### *Impairment of long-lived assets*

Long-lived assets are tested for recoverability whenever events or changes in circumstances indicate that their carrying amounts may not be recoverable. An impairment loss is recognized when the carrying amount of a long-lived asset is not recoverable and exceeds its fair value.

#### *Deferred lease inducements*

Deferred lease inducements, consisting of a period of free rent and a leasehold improvement allowance, are amortized on the straight-line basis over the term of the lease.

#### *Financial instruments*

Financial assets and financial liabilities are initially recognized at fair value when the College becomes a party to the contractual provisions of the financial instrument. Subsequently, all financial instruments are measured at amortized cost.

#### *Use of estimates*

The preparation of the financial statements in conformity with ASNPOs requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenue and expenses during the reporting period. Accounts requiring significant estimates and assumptions include capital assets, accrued liabilities and deferred revenue.

### 3. Investments

Investments are recorded at amortized cost and consist of the following:

	2021	2020
	\$	\$
Guaranteed investment certificates	<b>2,118,647</b>	2,050,763
Less: short-term	<b>412,125</b>	1,000,000
	<b>1,706,522</b>	1,050,763

The effective yields on the Guaranteed investments certificates are between 0.45 % and 2.28% (between 2.06% and 2.86% in 2020) and mature between November 1, 2021 and October 30, 2025 (between September 20, 2020 and October 18, 2024 in 2020).

# The Ontario College of Family Physicians

## Notes to the financial statements

March 31, 2021

### 4. Capital assets

	<b>Cost</b>	<b>Accumulated amortization</b>	<b>2021 Net book value</b>	<b>2020 Net book value</b>
	\$	\$	\$	\$
Leasehold improvements	<b>344,121</b>	<b>139,830</b>	<b>204,291</b>	225,799
Furnitures and fixtures	<b>171,417</b>	<b>63,686</b>	<b>107,731</b>	118,445
Comuter hardware	<b>215,061</b>	<b>205,093</b>	<b>9,968</b>	28,058
Computer software	<b>632</b>	<b>465</b>	<b>167</b>	378
	<b>731,231</b>	<b>409,074</b>	<b>322,157</b>	372,680

### 5. Accounts payable and accrued liabilities

Accounts payable and accrued liabilities includes remittances payable to the government of \$18,146 (nil in 2020) relating to harmonized sales tax.

### 6. Due to the Ministry of Health

The amount due the Ministry of Health is comprised of the following:

	<b>2021</b>	<b>2020</b>
	\$	\$
Practising Well Program	<b>339,266</b>	294,875
Osteoporosis Program	<b>33,666</b>	11,026
	<b>372,932</b>	305,901

### 7. Deferred revenue

Deferred revenue is comprised of the following:

	<b>2021</b>	<b>2020</b>
	\$	\$
Membership fees	<b>727,801</b>	688,179
Practicing Wisely	<b>45,208</b>	30,188
Associated Medical Services Phoenix Fellowship	<b>2,871</b>	2,871
Family Medicine Summit	<b>—</b>	2,825
Other	<b>3,685</b>	3,684
	<b>779,565</b>	727,747

# The Ontario College of Family Physicians

## Notes to the financial statements

March 31, 2021

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### 8. Commitments

The College has entered into an agreement to rent office space until June 2030. The minimum payments, which do not include share of operating expenses, utilities or property taxes are as follows:

	\$
2022	223,661
2023	230,239
2024	232,431
2025	232,431
2026	235,721
Thereafter	<u>1,006,472</u>
	<u>2,160,955</u>

### 9. Allocation of general expenses

Under the specific programs, funders allow the allocation of certain general expenses to the programs which include administration and human resources costs. These expenses are allocated based on the funding requirements and guidelines for each funder.

### 10. Financial instruments and risk management

#### *Credit risk*

Credit risk related to cash and credit exposures on outstanding receivables. Cash is held at major financial institutions, and this minimizes any potential exposure to credit risk. It is management's opinion that the risk related to receivables is minimal, as most of the receivables are from provincial governments and the CFPC which historically have posed no collection issues.

#### *Interest rate risk*

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. The College is exposed to this risk through its investments, as this balance bears interest at varying rates and are subject to change due to, without limitation, such factors as interest rates and general economic conditions.

#### *Liquidity risk*

Liquidity risk is the risk that the College will encounter difficulty in meeting the obligations associated with its financial liabilities. The College is exposed to this risk mainly in respect of its account payables and accrued liabilities.

# The Ontario College of Family Physicians

## Notes to the financial statements

March 31, 2021

### 11. Internally restricted fund

During the year, \$1,091,595 was transferred from the Operating Fund to the Internally Restricted Reserve. Of this amount, \$656,028 was allocated to the Emergency Reserve Fund and \$435,567 was allocated to the Opportunities Reserve Fund (in 2020, \$2,198,414 from the previous Internally Restricted Fund in addition to \$1,633,179 from the Operating Fund were allocated as follows: \$2,242,129 to the Emergency Reserve Fund, \$500,000 to the Operational Reserve Fund, and \$1,089,464 to the Opportunities Reserve Fund).

	Emergency Reserve Fund \$	Operational Reserve Fund \$	Opportunities Reserve Fund \$	2021 Total \$	2020 Total \$
Internally Restricted Fund, beginning of year	2,242,129	500,000	1,089,464	3,831,593	2,198,414
Transfer from Operating Fund	656,028	—	435,567	1,091,595	1,633,179
Inter-fund transfers Internally Restricted Fund, end of year	2,898,157	500,000	1,525,031	4,923,188	3,831,593

### 12. Significant event - COVID-19

On March 11, 2020, the World Health Organization characterized the outbreak of a strain of the novel coronavirus ("COVID-19") as a pandemic which has resulted in a series of public health and emergency measures that have been put in place to combat the spread of the virus. The duration and impact of COVID-19 is unknown at this time and it is not possible to reliably estimate the impact that the length and severity of these developments will have on the financial position, results and cash flows of the College in future periods.

### 13. Comparative amounts

The following prior year comparative amounts have been reclassified to conform to the current financial statement presentation:

	As Amended \$	2020 As previously stated \$
Statement of financial position		
Current assets		
Short-term investments	1,000,000	2,050,763
Investments	1,050,763	—
	<u>2,050,763</u>	<u>2,050,763</u>